



**This MEMORANDUM OF UNDERSTANDING**  
(Here in after called 'MOU') is made on 08, 10 2026

On education, research and innovation cooperation between

**Universitas Andalas**

No. B/192/UN16.R/HK-10-01/2026

and

**Erzurum Technical University**

No. ....

**Universitas Andalas**, having its principal office at Limau Manis, Padang, Sumatera Barat 25163, Indonesia, legally represented by Dr. Efa Yonnedi, SE., MPPM., Akt. Rector Universitas Andalas, (here in after referred to as 'UNAND')

and

**Erzurum Technical University**, having its principal campus at Yakutiye 25100, Erzurum, Türkiye, legally represented by Prof. Dr. Bülent Çakmak, Rector of Erzurum Technical University.

Here in after collectively referred to as 'the Universities'.

Whereas:

- The Universities recognize the value of international cooperation and have agreed to further explore possibilities for mutual cooperation in the areas of education, research, and innovation.
- The Universities agree to implement the MOU under the terms and conditions here in after set forth.
- The Universities agree that while currently the cooperation has been focused on the areas of education, research and innovation, in the future it may be extended to other areas by mutual agreement.

Therefore, the Universities agree as follows:

#### **Article I OBJECTIVE**

The objective of the cooperation is to make possible and to institute academic cooperation between both Universities based upon principles of mutual equality and the reciprocity of benefits.

## Article II

## SCOPE OF ACTIVITIES

1. Subject to paragraph 2 of this Article II, and within fields which are mutually acceptable, the scope of activities the parties will explore opportunities for cooperation shall include:

### A. EDUCATION

In accordance with the aim of the Universities to develop and offer higher education of the highest quality that adequately addresses human resources needs in society, which will be achieved by applying innovative student-centred outcome-based learning methodologies, the Universities intend to share knowledge, experiences and educational research results and to support each other in further educational development. Among other things, this mutual support may relate to curriculum development, the development and application of innovative methodological approaches such as problem-based learning, student assessment, educational quality assurance, programme contents development, internationalisation of the curriculum, student support service, and management of education.

### B. ACADEMIC STAFF

Visits by academic staff members will be encouraged for the mutual benefit of both Universities. Suitable arrangements will be made for the exchange of visiting scholars for collaboration in teaching and in research. In the absence of any specific agreement to the contrary, all expenses of salary, insurances, travel and living and allied costs will be the responsibility of the visiting scholar's home university.

The host university will provide the normal services for visiting scholars including library and other facilities such as program for inter professional practice, education, and research (PIPER) unit and continuing health sciences education unit.

The host university will assist, as far as possible, in arranging accommodation for the visiting scholar in matters of immigration, residence permits or authorizations for temporary stay, healthcare, language and local custom.

### C. RESEARCH AND INNOVATION

The Universities will seek opportunities to enhance cooperation in areas of mutual interest. The details of specific proposals will be determined by the mutual agreement of relevant faculties of both Universities.

The form of cooperation may vary with the goal of each project. A clause concerning intellectual property is addressed in article IV.

### D. ACADEMIC AND CULTURAL INTERCHANGE

To facilitate academic and cultural interchange, the exchange of research materials, publications and information will be encouraged.

The Universities will invite each other, when appropriate, to participate in conferences, symposia and short visits. Setting up joint educational programmes and developing joint curricula are encouraged as well.

#### E. STUDENT PROGRAMME

The Universities will seek possibilities to facilitate student programmes. The details of specific proposals will be determined by mutual agreement of the relevant faculties of both Universities on a case-by-case basis. A student programme may include the formation of student's association, student exchange, transfer program and twinning program.

2. The development of a collaborative relationship between the parties is subject to (a) the approval of the relevant authorities of each party in accordance with its internal academic procedures; (b) obtaining all necessary or advisable governmental, regulatory or other relevant approvals, consents or licences; and (c) adherence to statutory requirements and compliance with applicable laws and standards including, data protection and freedom of information legislation.

#### Article III CONTRIBUTION BY THE UNIVERSITIES

The Universities understand that all financial arrangements are yet to be negotiated and future collaborations will depend on the availability of funds. The Universities will, in accordance with the prevailing laws and regulations in their respective country, and subject to personnel and budget limitations:

1. Seek finance of joint activities from sources available to them;
2. Provide necessary funding to assist in the implementation of activities as jointly agreed upon;
3. Assign qualified experts and lecturers to assist in the implementation of activities under this MOU.

Each party shall be responsible for its own costs incurred in connection with this MoU.

#### Article IV INTELLECTUAL PROPERTY RIGHTS, RESULTS AND PUBLICATIONS

Intellectual property rights on any information which already exists prior to this cooperation or which are not the result of this joint cooperation remain the property of the University which provides the information, unless explicitly agreed otherwise in writing between the Universities.

An agreement on intellectual property rights shall be drawn up separately in accordance with the laws of the respective countries for all intellectual property rights, results and publications which are jointly generated as a result of the cooperation between the Universities.

#### Article V SETTLEMENTS OF DIFFERENCES

Any differing viewpoints and interpretations of this MOU shall be settled by mutual consultation or negotiation.

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## **Article VI SEVERANCE**

If any part of this MOU is or becomes void, voidable or otherwise invalid or unenforceable, whether due to the provisions of any statute or otherwise, that part:

1. will be read, if possible, in a way so that it becomes valid and enforceable; or
2. will be severed from this MOU to the extent that the remaining parts of this MOU will remain in full force and effect.

## **Article VII NO AGENCY AND NO ASSIGNMENT**

1. This MoU shall not constitute, or shall be deemed to, establish any partnership or constitute either party as the legal representative or agent of the other, nor shall either party have the right or authority to assume, create or incur any liability or any obligation of any kind, express or implied, against or in the name, or on behalf of the other party.
2. This MOU shall not be assigned or transferred by either party without the prior written consent of the other party.

## **Article VIII Monitoring and Evaluation**

Monitoring and evaluation of the implementation of this Agreement shall be carried out by the PARTIES periodically at least 1 (one) time in 1 (one) year.

## **Article IX AMENDMENTS, DURATION AND TERMINATION**

1. Any amendments to this MOU can only be made in writing, after consultation and mutual consent of the Universities. Such amendments, once approved by the Universities, will become part of this MOU.
2. The MOU shall take effect on the date on which this MOU is signed by both the Universities.
3. The MOU shall remain in force for a period of five years from the date of commencement as mentioned in this article, subsection 2. The MOU may be extended by mutual consent of the Universities.
4. The MOU may be terminated by either party by written notice at least 12 months in advance to the other party. The event of termination will not affect participants already engaged in this cooperation from completing their activities at the host university.

## **Article X COMMUNICATION**

Any notice or request given or made by one University to the other under this MOU shall be in writing in the English language and shall be addressed by all means to the University's principal office as is designated in writing hereinafter.

### **Univeritas Andalas**

Directorate of Partnership and Innovation  
Limau Manis, Pauh, Padang, Sumatera Barat (25163), Indonesia  
Dr. Eng. Muhammad Makky, S.TP., M.Si.  
dirkerhilriset@unand.ac.id

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**Erzurum Technical University,**  
International Cooperations Office,  
Ömer Nasuhi Bilmen District,  
Farabi Boulevard, No:12 (25100) Yakutiye, Erzurum, Turkey  
Prof. Dr. Eyüphan MANAY,  
International Cooperations Coordinator,  
emanay@erzurum.edu.tr

Authorised representatives of the Universities shall sign two original Memorandum of Understanding documents. Each University shall hold one original signed MOU, with both documents being equally authentic.

**Article XI CONFIDENTIALITY AND PUBLICITY**

1. Each party will ensure that this MoU and any information provided in connection with it by the other party shall be treated as confidential for the duration of this MoU and a period of six years after its termination or expiry.
2. Such information may not be disclosed to any third party other than (a) the parties' professional advisors; (b) as required by law or a relevant regulatory authority; (c) with the prior written consent of the other party/relevant third party; or (d) where the information has come into the public domain through no fault of the party wishing to disclose it.
3. Neither party will use the name or logo of the other party for publicity or marketing purposes without the prior approval of the other party on a case-by-case basis.
4. Neither party will do anything which, in the reasonable opinion of the other, would damage the other's reputation and/or business.

**Article XII STATUS**

This MoU is not intended to be legally binding, and no legal obligations or legal rights shall arise between the parties from this MoU. The parties enter into the MoU intending to honour all their obligations.

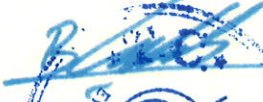
In witness whereof, the Universities here to have caused this MOU to be executed by their duly authorised representatives.

Signed

At Padang,  
On 08.10.2026  
for Universitas Andalas

  
Dr. Efa Yonnedi, SE., MPPM., Akt.  
Rector

At Erzurum, TÜRKİYE  
On 21.04.2026  
for Erzurum Technical University

  
Prof. Dr. Bulent ÇAKMAK  
Rector



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